



Azienda  
Ospedaliera  
Universitaria  
Careggi



# Patient safety score: International experiences and the Careggi's Project

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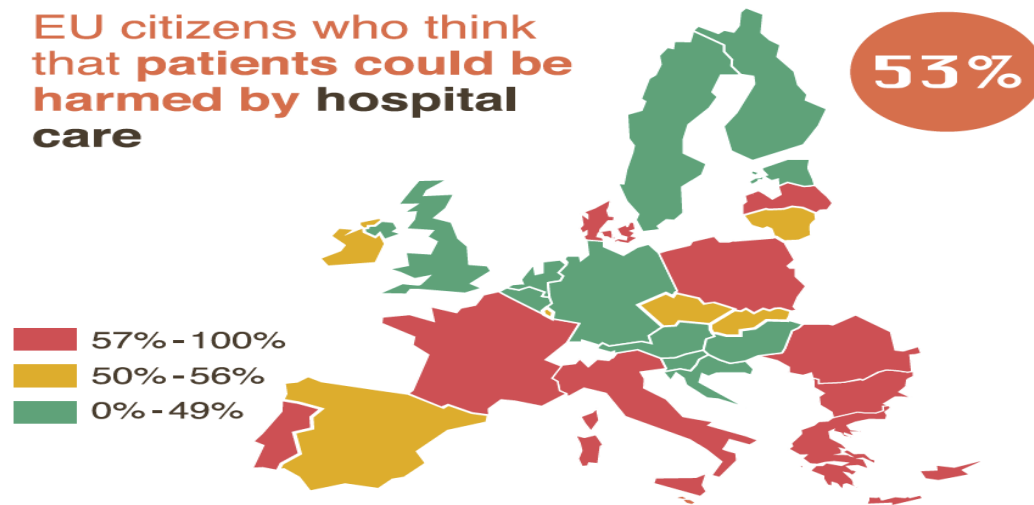
<sup>°</sup> Anestesia e Terapia Intensiva

Centre Careggi Hospital

# Patient Safety in the EU: 2014

## ★ Patients think they can be harmed

EU citizens who think that patients could be harmed by hospital care

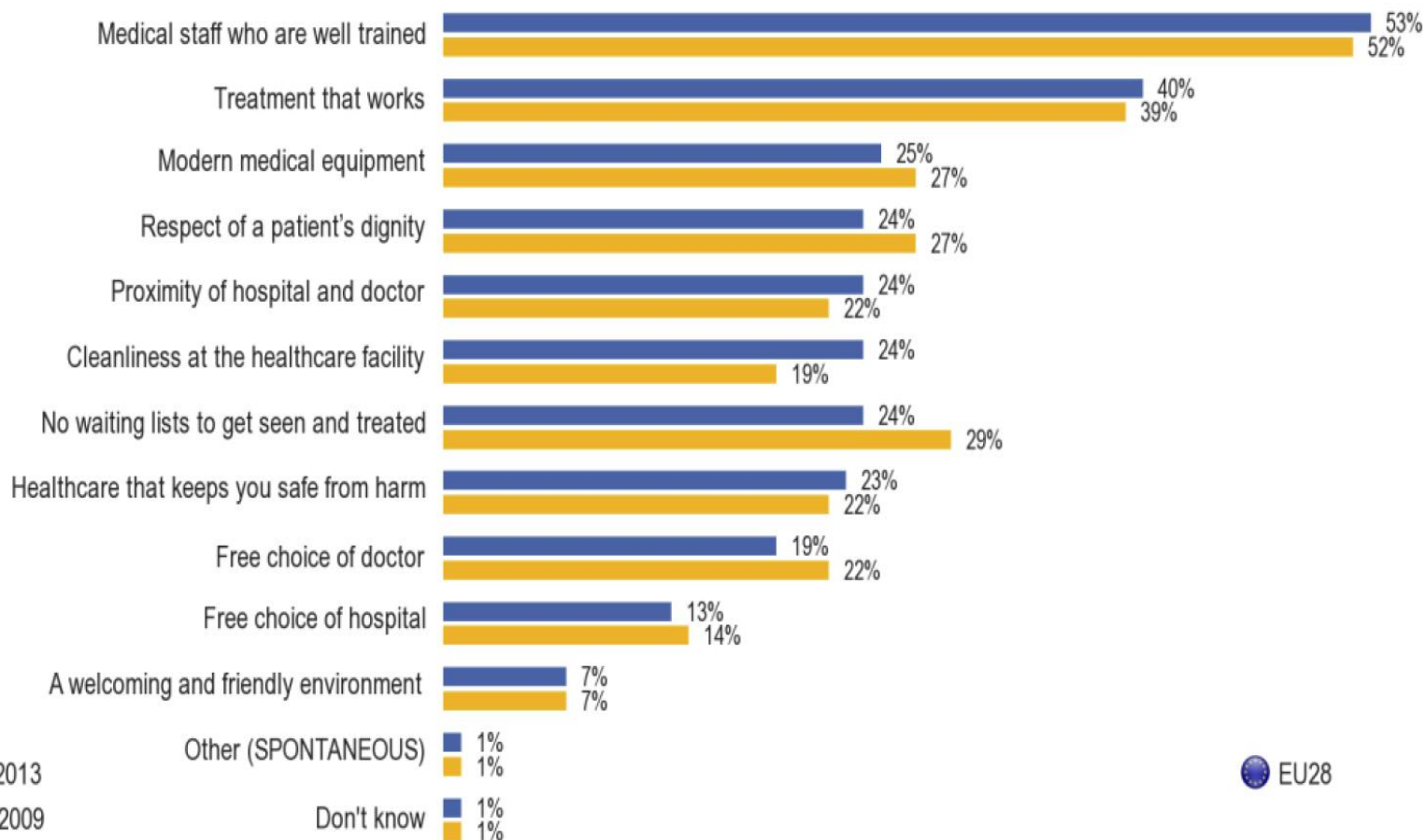


## ★ 91%

of STAKEHOLDERS think patient safety is an issue

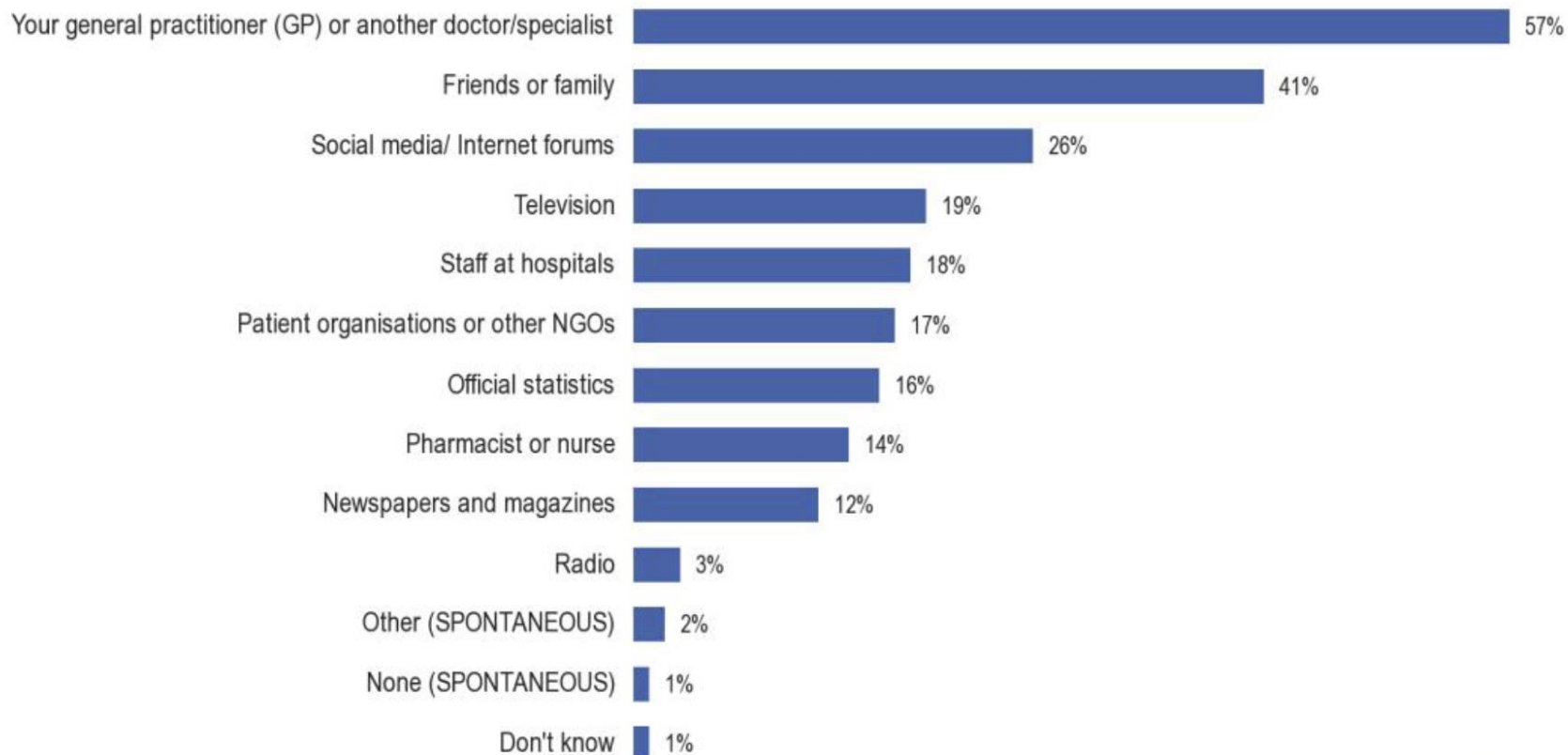
# The most important criteria for Q&S

QC1. Of the following criteria, which are the three most important criteria when you think of high quality healthcare in (OUR COUNTRY)?



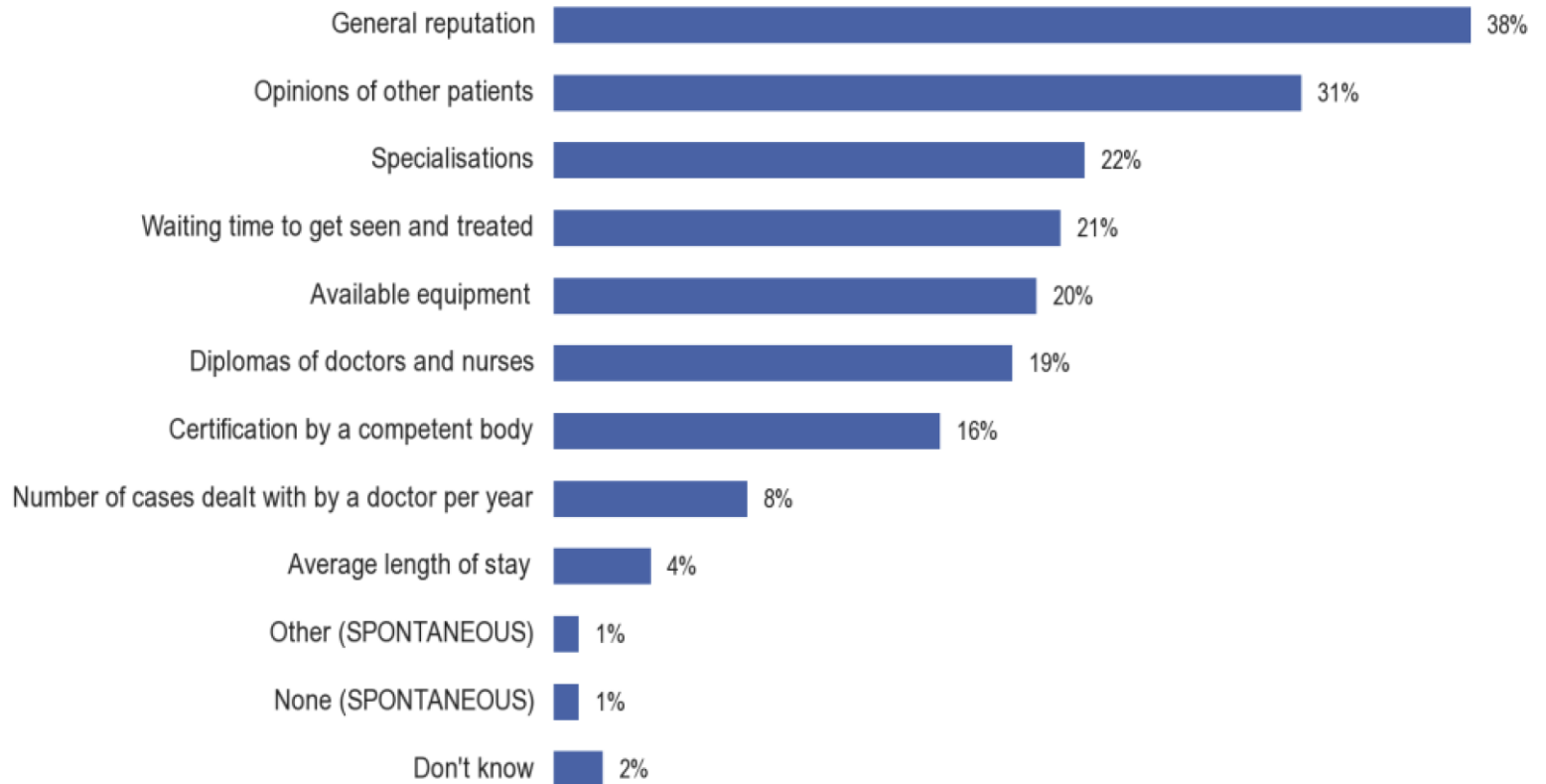
# The main information sources on Q&S

QC4. What are the three main sources you would use to seek information on quality of healthcare?



# To assess the Q&S of hospitals

QC5. What information would you find most useful to assess the quality of a hospital?



# Volume based vs value based system

... the only way to control the costs of health care is to improve the outcomes in a value based system

..... The achievement and the maintenance of results have to be evaluated on the whole clinical pathways



**A Strategy for Health Care Reform — Toward a Value-Based System — NEJM**  
[www.nejm.org](http://www.nejm.org)

Perspective from The New England Journal of Medicine — A Strategy for Health Care Reform — Toward a Value-Based System

**Sylvia M. Burwell**

**N Engl J Med 2015; 372: 897-899 5 Marzo 2015**

Goals:

*have **85% of all Medicare fee-for-service payments tied to quality or value by 2016, and 90% by 2018.** Perhaps even more important, our target is to have **30% of Medicare payments tied to quality or value through alternative payment models by the end of 2016, and 50% of payments by the end of 2018.** Alternative payment models include accountable care organizations (ACOs) and bundled-payment arrangements under which health care providers are accountable for the quality and cost of the care they deliver to patients.*

AHRQ patient safety indicators

EHCI Outcome indicators

NHS Safety Thermometer

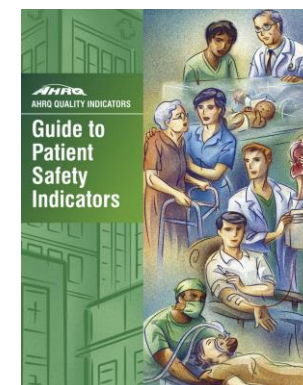
MeS Sistema bersaglio

Agenas Programma Nazionale Esiti



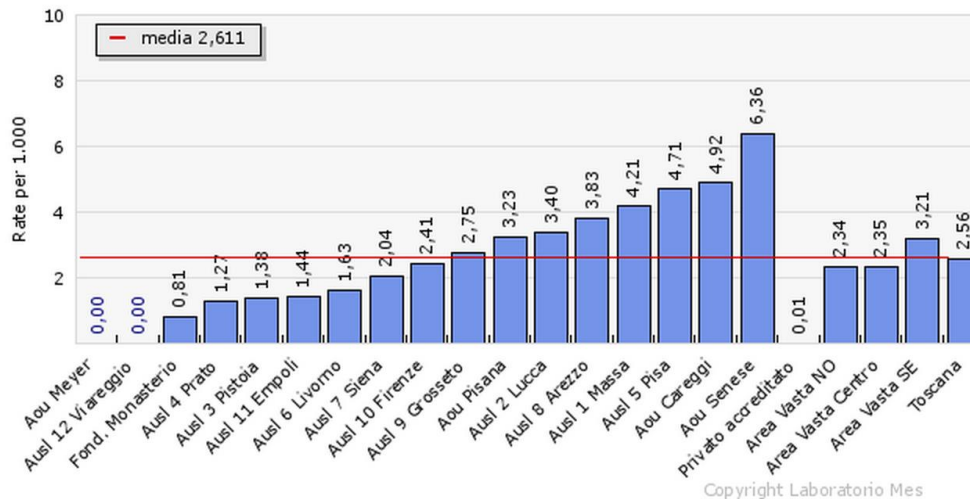
# AHRQ Patient Safety Indicators

- Complications of Anesthesia**
- Death in Low-Mortality DRGs**
- Decubitus Ulcer**
- Failure to Rescue**
- Foreign Body Left During Procedure**
- Iatrogenic Pneumothorax**
- Selected Infections Due to Medical Care**
- Postoperative Hip Fracture**
- Postoperative Hemorrhage or Hematoma**
- Postoperative Physiologic and Metabolic Derangements**
- Postoperative Respiratory Failure**
- Postoperative Pulmonary Embolism or Deep Vein Thrombosis**
- Postoperative Sepsis**
- Postoperative Wound Dehiscence**
- Accidental Puncture or Laceration**
- Transfusion Reaction**
- Birth Trauma – Injury to Neonate**
- Obstetric Trauma – Vaginal with Instrument**
- Obstetric Trauma – Vaginal without Instrument**
- Obstetric Trauma – Cesarean Delivery**



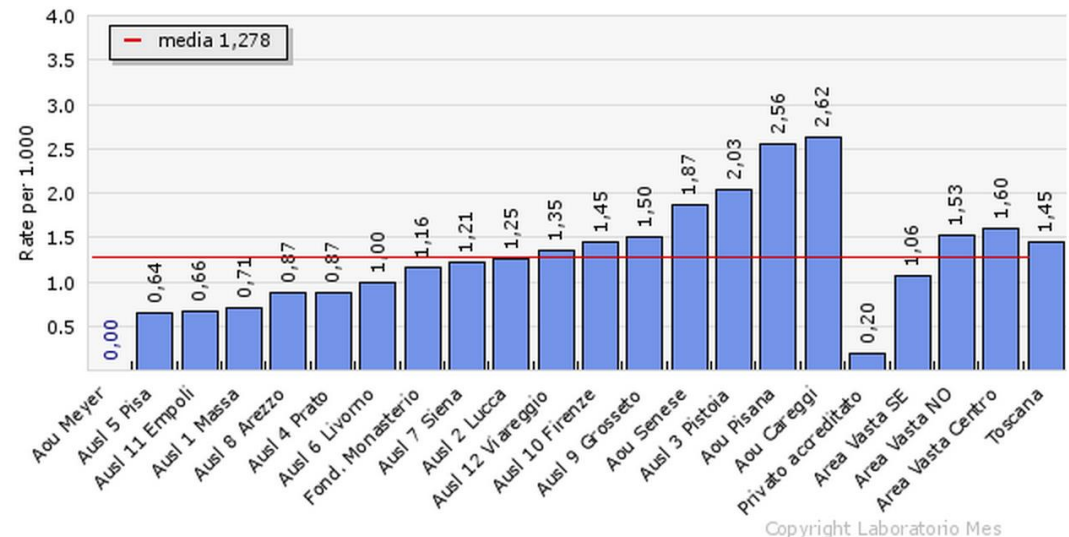
# Postoperative sepsis

C6.4.1 - Sepsi post-operatoria per chirurgia di elezione

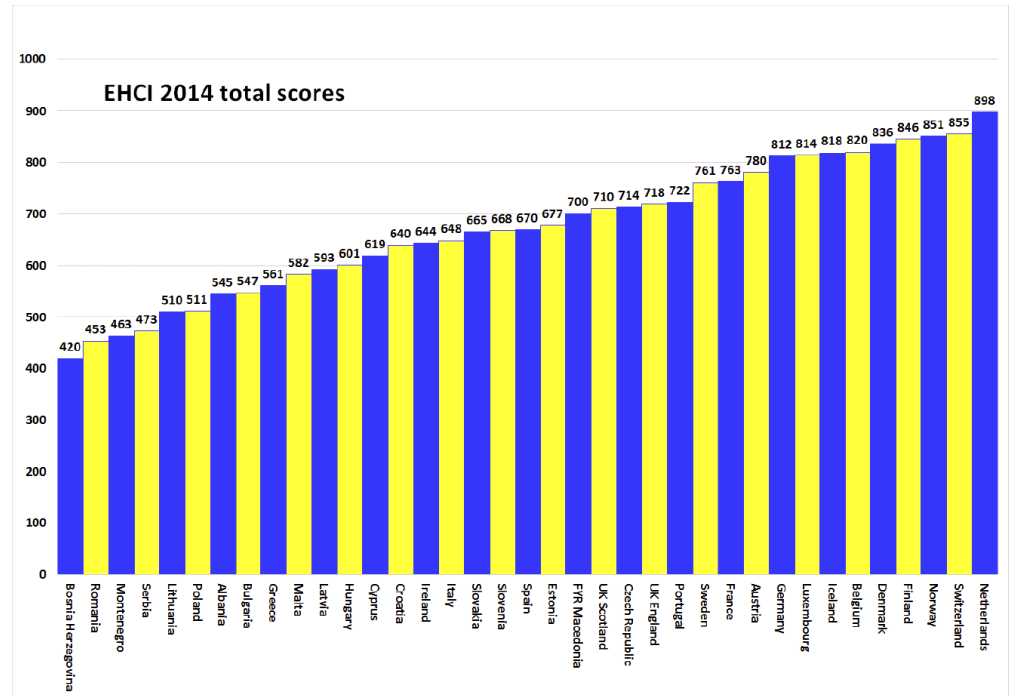


# Postoperative pulmonary embolism

C6.4.3 - Embolia polmonare o trombosi venosa post-chirurgica



# European experience EHCI



# Euro Health Consumer Index

3. Outcomes	3.1 Decrease of CVD deaths																		
	3.2 Decrease of stroke deaths																		
	3.3 Infant deaths																		
	3.4 Cancer survival																		
	3.5 Preventable Years of Life Lost																		
	3.6 MRSA infections						n.a.												
	3.7 Abortion rates				n.a.														
	3.8 Depression																		
	Subdiscipline weighted score	167	125	125	219	115	125	240	240	104	188	83	83	135	198	188	219	229	177

## NHS Safety Thermometer

It's not just counting ... It's caring



Search...

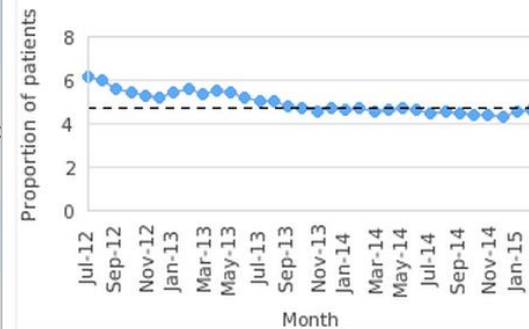
Navigation bar with icons and labels: Home, Classic, Medication, Mental Health, Maternity, C&YPS

Left sidebar menu with icons and labels: Analyse Data, Classic, Dashboard, Pareto Analysis, Funnel Plots, Ward Dashboard, Medication, Information & Guidance

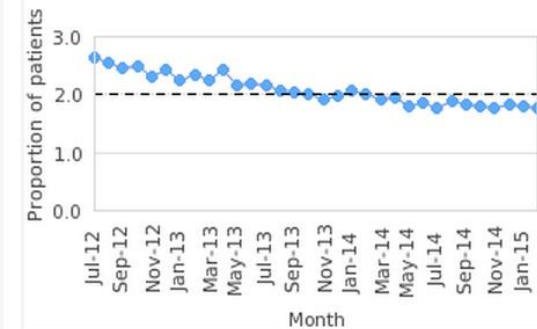
### Classic Thermometer Dashboard

All England

Pressure Ulcers  All Pressure Ulcers  
 New Pressure Ulcers



Falls  All Falls  
 Falls with harm



**Programma Nazionale  
Valutazione Esiti (PNE)**  
Ed. 2013, SDO 2005-2012

age.n.a.s.  AGENZIA NAZIONALE PER  
I SERVIZI SANITARI REGIONALI



*Ministero della Salute*

## Introduzione alla lettura

Il Programma Nazionale Esiti sviluppa nel Servizio Sanitario italiano la valutazione degli esiti degli interventi sanitari...

[leggi](#)

## Indicatori PNE Ed. 2013

## Fonti informative e criteri di record linkage

 D/EP/Lazio

Il Sistema Informativo Ospedaliero raccoglie le informazioni di tutti i ricoveri ospedalieri (in acuzie e post-acuzie) registrati in Italia....

[leggi](#)

## Metodi statistici Appendice

 D/EP/Lazio

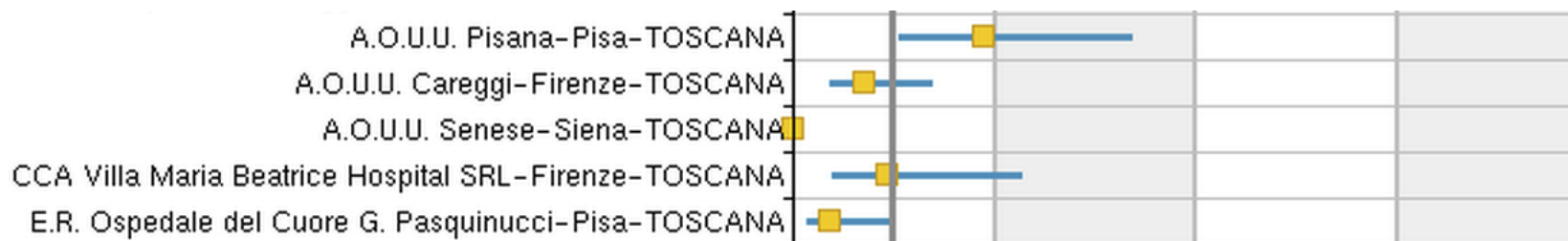
Nella maggior parte delle applicazioni gli indicatori di valutazione degli esiti degli interventi sanitari sono espressi come ...

[leggi](#)

Lista degli acronimi e delle definizioni maggiormente usate per la descrizione degli indici e nelle trattazioni epidemiologiche.

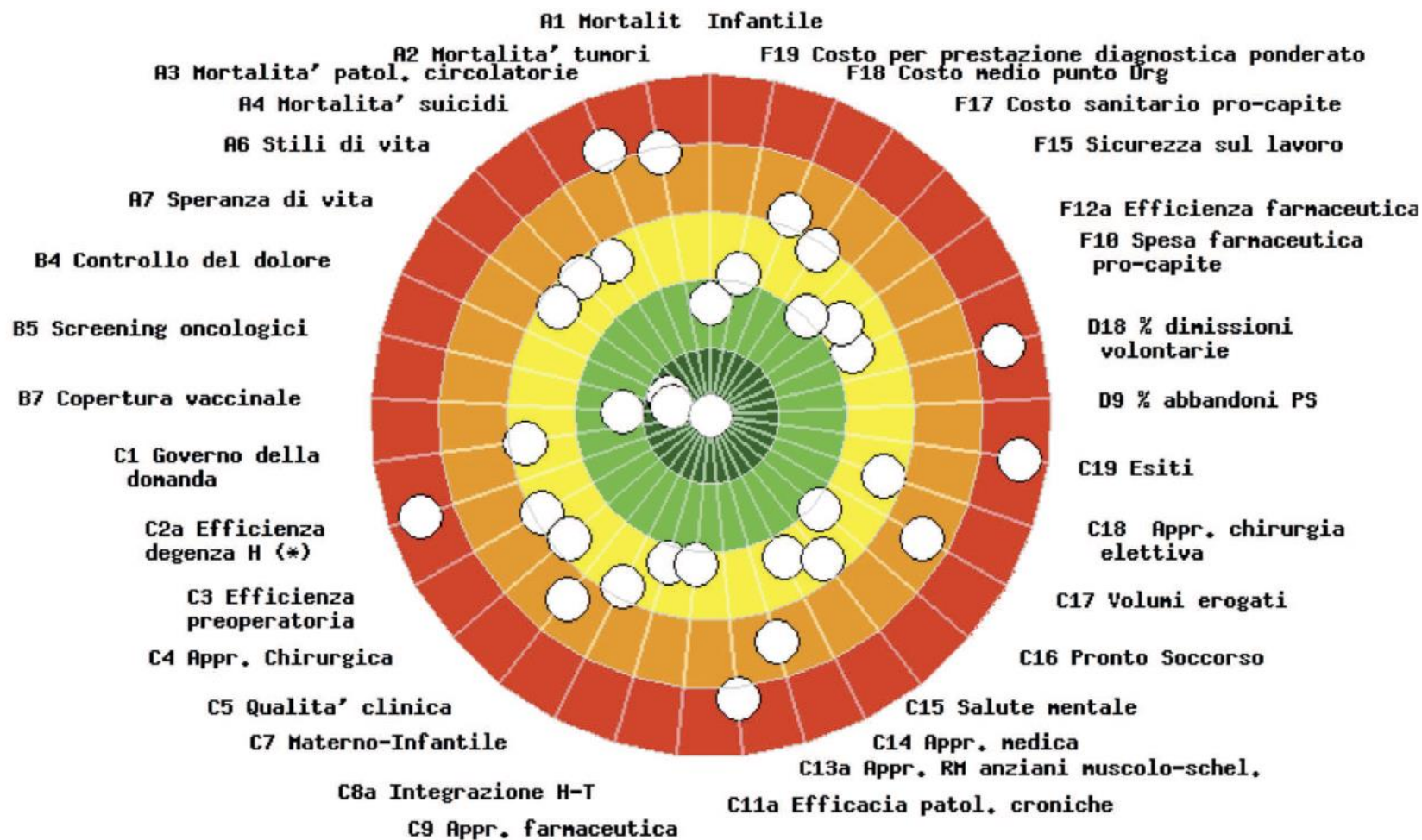
[leggi](#)

# 30 days mortality in aortocoronary bypass



STRUTTURA	PROVINCIA	REGIONE	N	% GREZZA	% ADJ	RR ADJ	P
Italia		Italia	29651	2.43	-	-	-
A.O.U.U. Senese - Siena	SI	Toscana	140	0.00	-	-	-
A.O.U.U. Pisana - Pisa	PI	Toscana	227	5.29	4.72	1.94	0.026
A.O.U.U. Careggi - Firenze	FI	Toscana	471	1.91	1.78	0.73	0.363
CCA Villa Maria Beatrice Hospital SRL - Firenze	FI	Toscana	271	1.85	2.36	0.97	0.950
E.R. Ospedale del Cuore G. Pasquinucci - Pisa	PI	Toscana	408	0.98	0.89	0.37	0.049

# MeS – Target based system

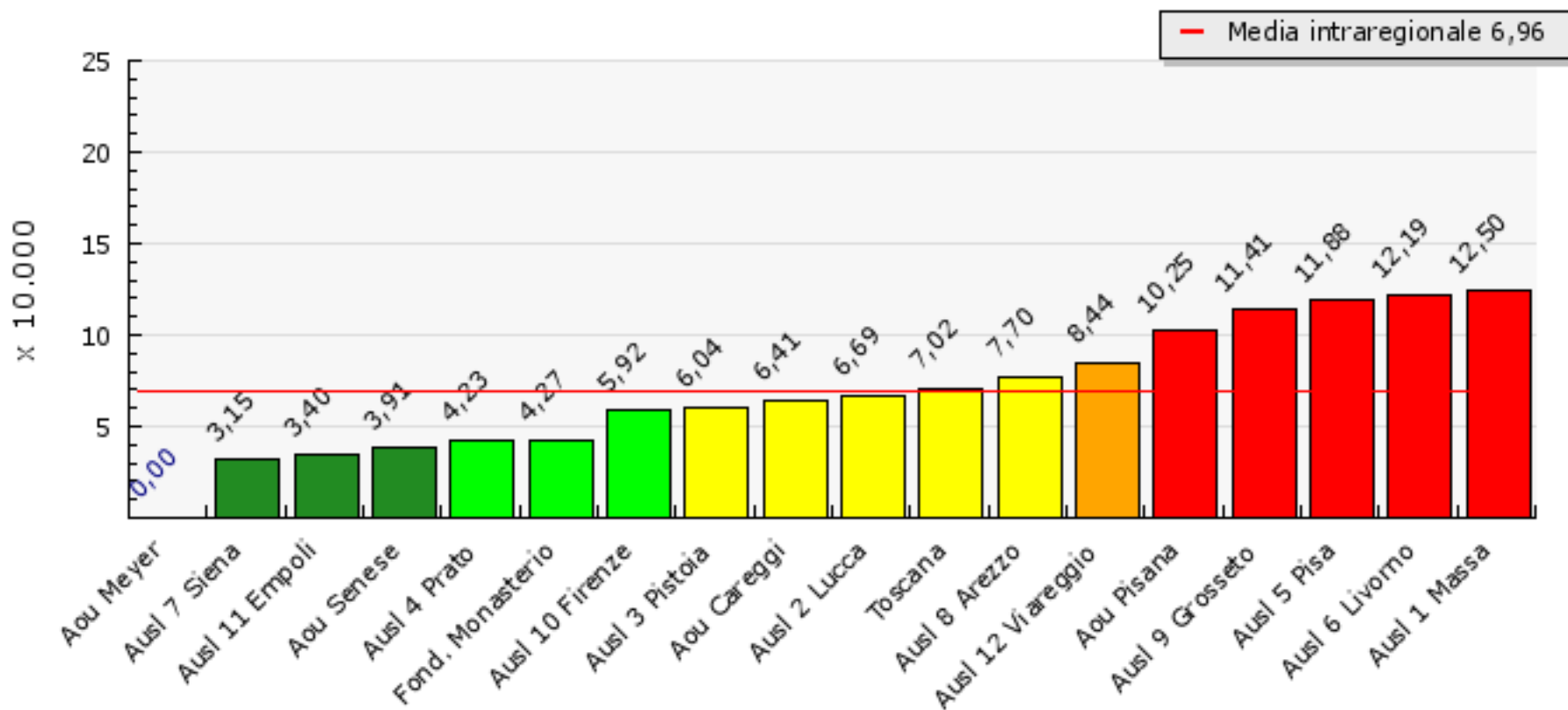




# MeS – Target based system

<b>C6</b>	<b>Rischio clinico e sicurezza del paziente</b>
C6.1	Indice di richieste di risarcimento
C6.1.1	<i>Indice di richieste di risarcimento - eventi in strutture ospedaliere</i>
C6.1.2	<i>Indice di richieste di risarcimento - eventi in strutture territoriali</i>
C6.1.3	<i>Capacità di gestione del risarcimento</i>
C6.2	Sviluppo del sistema di incident reporting:
C6.2.1	Indice di diffusione degli audit
C6.2.2	Indice di diffusione delle rassegne di Mortalità e Morbilità
C6.4	<b>Sicurezza del paziente:</b>
C6.4.1	<i>Sepsi post-operatoria per chirurgia d'elezione</i>
C6.4.2	<i>Mortalità intraospedaliera nei dimessi con Drg a bassa mortalità</i>
C6.4.3	<i>Embolia polmonare o trombosi venosa post-chirurgica</i>
C6.5	Livello di diffusione delle buone pratiche
C6.6	Capacità di controllo delle cadute dei pazienti

# Rate of compensations 2014



# Surgeon Scorecard

*by Sisi Wei, Olga Pierce and Marshall Allen, ProPublica, Updated July 15, 2015*

Guided by experts, ProPublica calculated death and complication rates for surgeons performing one of eight elective procedures in Medicare, carefully adjusting for differences in patient health, age and hospital quality. Use this database to know more about a surgeon before your operation.

## [READ OUR STORY](#)

**Making the Cut: Why Choosing the Right Surgeon Matters Even More Than You Know**

## [METHODOLOGY](#)

**Read how we calculated complications and the key questions we considered.**

## [EDITOR'S NOTE](#)

**Why ProPublica is naming surgeons and what experts are saying about it**

Da NEJM N Engl J Med. 2015 Settembre 2  
Scoring No Goal — Further Adventures in Transparency  
Lisa Rosenbaum, M.D.

# ProPublica's Surgeon Scorecard

## A. ROSENFELD

4130 LA JOLLA VILLAGE DR, STE 306, LA JOLLA, [CALIFORNIA](#) 92037-1481 | 858-455-6460  
(address information updated May 2, 2013)

### Related Hospitals:

[SCRIPPS MERCY HOSPITAL](#)

[SCRIPPS MEMORIAL HOSPITAL LA JOLLA](#)

## Knee Replacement

Total knee replacement (ICD-9-CM code 81.54)

Replace diseased knee joint with an artificial knee. The most common reason for a knee replacement is osteoarthritis, which is a breakdown of the cartilage in the joint. [More information](#) ↗

### This Surgeon

PERFORMED PROCEDURE

103 times

COMPLICATIONS

0

RAW COMPLICATION RATE

0\*

ADJUSTED COMPLICATION RATE

Low Medium High Adjusted Rate of Complications



SURGEONS PERFORMING THIS PROCEDURE WITHIN 25 MILES →  
[SEE AREA HOSPITALS](#) »



# A coach in operating theater

ANNALS OF MEDICINE | OCTOBER 3, 2011 ISSUE

## PERSONAL BEST

*Top athletes and singers have coaches. Should you?*

**BY ATUL GAWANDE**



## ORIGINAL ARTICLE

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# Safety in Numbers: The Development of Leapfrog's Composite Patient Safety Score for U.S. Hospitals

*J. Matthew Austin, PhD<sup>1</sup>, Guy D'Andrea, MBA<sup>2</sup>, John D. Birkmeyer, MD<sup>3</sup>, Lucian L. Leape, MD<sup>4</sup>, Arnold Milstein, MD<sup>5</sup>,  
Peter J. Pronovost, MD, PhD<sup>6</sup>, Patrick S. Romano, MD<sup>7</sup>, Sara J. Singer, MBA, PhD<sup>8</sup>, Timothy J. Vogus, PhD<sup>9</sup>,  
and Robert M. Wachter, MD<sup>10</sup>*

# Hospital Safety Score



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Aren't all hospitals safe? Sadly, no. The **Hospital Safety Score** grades hospitals on how safe they keep their patients from errors, injuries, accidents, and infections.

## How Safe is Your Hospital?

Search below to find the Spring 2015 Hospital Safety Score of your general hospital.

Search By City/State

City

- Choose -

I accept the [Terms of Use](#)

Search

## Process Measures

represent how often a hospital gives patients recommended treatment for a given medical condition or procedure. For example, “Use antibiotics right before surgery” measures how often a hospital gives patients an antibiotic within one hour before surgery. Structural Measures represent the environment in which patients receive care. For example, “Doctors order medications through a computer” represents whether a hospital uses a special computerized system to prevent medication errors.

## Outcome Measures

represent what happens to a patient while receiving care. For example, “Dangerous object left in patient’s body” measures how many times a patient undergoing surgery had a dangerous foreign object, like a sponge or tool, left in his or her body.



# Hospital Safety Score

Measure Name	Primary Data Source	Data Collection Period	Secondary Data Source	Data Collection Period
<b>Process and Structural Measures (15)</b>				
Computerized Physician Order Entry (CPOE)	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	HIT Supplement <sup>ii</sup>	2013
ICU Physician Staffing (IPS)	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	AHA Annual Survey <sup>i</sup>	2013
Safe Practice 1: Leadership Structures and Systems	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
Safe Practice 2: Culture Measurement, Feedback & Intervention	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
Safe Practice 3: Teamwork Training and Skill Building	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
Safe Practice 4: Identification and Mitigation of Risks and Hazards	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
Safe Practice 9: Nursing Workforce	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
Safe Practice 17: Medication Reconciliation	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
Safe Practice 19: Hand Hygiene	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
Safe Practice 23: Care of the Ventilated Patient	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	N/A	N/A
SCIP INF 1: Antibiotic within 1 Hour	CMS Hospital Compare	04/01/2013 - 03/31/2014	N/A	N/A
SCIP INF 2: Antibiotic Selection	CMS Hospital Compare	04/01/2013 - 03/31/2014	N/A	N/A
SCIP INF 3: Antibiotic Discontinued After 24 Hours	CMS Hospital Compare	04/01/2013 - 03/31/2014	N/A	N/A
SCIP INF 9: Catheter Removal	CMS Hospital Compare	04/01/2013 - 03/31/2014	N/A	N/A
SCIP VTE 2: VTE Prophylaxis	CMS Hospital Compare	04/01/2013 - 03/31/2014	N/A	N/A

# Hospital Safety Score

Measure Name	Primary Data Source	Data Collection Period	Secondary Data Source	Data Collection Period
<b>Outcome Measures (13)</b>				
Foreign Object Retained	Data.cms.gov	07/01/2010 – 06/30/2012	N/A	N/A
Air Embolism	Data.cms.gov	07/01/2010 – 06/30/2012	N/A	N/A
Pressure Ulcer – Stages 3 and 4	Data.cms.gov	07/01/2010 – 06/30/2012	N/A	N/A
Falls and Trauma	Data.cms.gov	07/01/2010 – 06/30/2012	N/A	N/A
CLABSI	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	CMS Hospital Compare	01/01/2013 – 12/31/2013
CAUTI	2014 Leapfrog Hospital Survey	01/01/2013 – 06/30/2014	CMS Hospital Compare	01/01/2013 – 12/31/2013
SSI: Colon	CMS Hospital Compare	01/01/2013 – 12/31/2013	N/A	N/A
PSI 4: Death Among Surgical Inpatients	CMS Hospital Compare	07/01/2011 – 06/30/2013	N/A	N/A
PSI 6: Iatrogenic Pneumothorax	CMS Hospital Compare	07/01/2011 – 06/30/2013	N/A	N/A
PSI 11: Postoperative Respiratory Failure	Data.cms.gov	07/01/2010 – 06/30/2012	N/A	N/A
PSI 12: Postoperative PE/DVT	CMS Hospital Compare	07/01/2011 – 06/30/2013	N/A	N/A
PSI 14: Postoperative Wound Dehiscence	CMS Hospital Compare	07/01/2011 – 06/30/2013	N/A	N/A
PSI 15: Accidental Puncture or Laceration	CMS Hospital Compare	07/01/2011 – 06/30/2013	N/A	N/A

# Hospital Safety Score

## Cape Cod Hospital

PO Box 640, 27 Park Street  
Hyannis, MA 02601

[Map and Directions](#)

This Hospital's Grade

**STRAIGHT A'S**

**A**

SINCE 2012

► [Show Past Grades](#)

[Detailed table view](#)

Learn how to use the Hospital Safety Score



Safety Problems with Surgery

Staff Follows Steps to Make Surgery Safer

Infections and Safety Problems

Right Staffing to Prevent Safety Problems

Hospital Uses Standard Safety Procedures

[Click Each Measure to Learn More](#)

Hospital Performs Below Average  Above Average

Use antibiotics right before surgery



Use correct antibiotics before surgery



Stop antibiotics soon after surgery



Remove catheter soon after surgery



Take steps to prevent blood clots



# Patient Safety Score in intensive care units

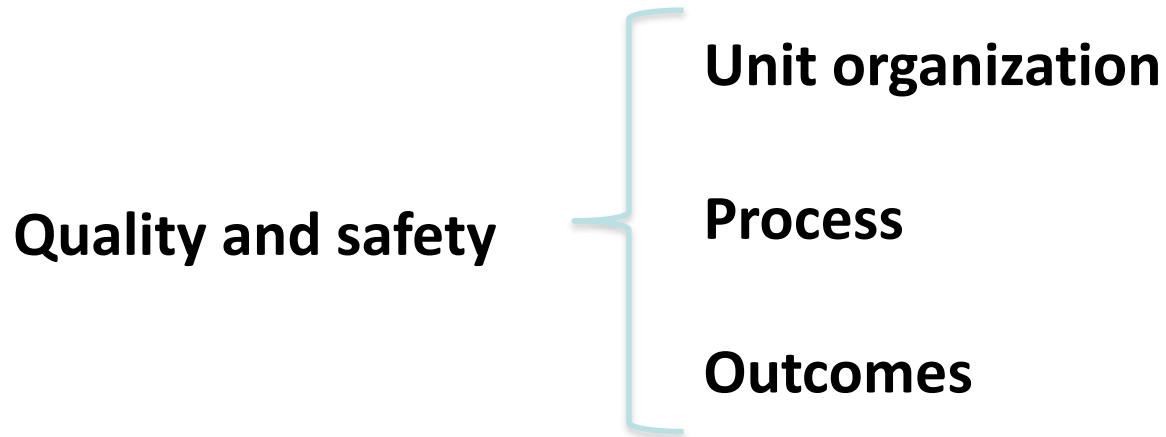
## A modality for assessing the safety in critical care

**Building a composite scoring system, used as an index of performance can objectively quantify the characteristics of "patient safety" of own intensive care unit**

**Comparisons of statistical series of single center or towards inter-centers with evaluation over time of performance of an individual unit and/or the direct comparison between different units.**



## Dimensions:



## Two levels:

- cross-section indicators
- specific clinical indicators

## Final Scoring

A composite safety score for each hospital was calculated by multiplying the weight for each measure by the hospital's z-score on that measure. We added 3 to each hospital's final score to avoid possible confusion with interpreting negative patient safety scores. The final calculation of the safety score was as follows:

$$\text{Safety Score} = 3 + \text{Weight}_{\text{Measure1}} \times \text{Z-Score}_{\text{Measure1}} + \\ \text{Weight}_{\text{Measure2}} \times \text{Z-Score}_{\text{Measure2}} + \text{Weight}_{\text{Measure3}} \times \text{Z-Score}_{\text{Measure3}} + \dots + \text{Weight}_{\text{Measure n}} \times \text{Z-Score}_{\text{Measure n}}$$

In April 2012, Leapfrog applied the final scoring methodology to the most recent available data.<sup>i</sup>

Matthew Austin et al., 2010



Intensive Care Unit Careggi hospital (Prof. R. De Gaudio)

Intensive Care Unit Santa Maria Nuova hospital (Dr. A. Sarti)

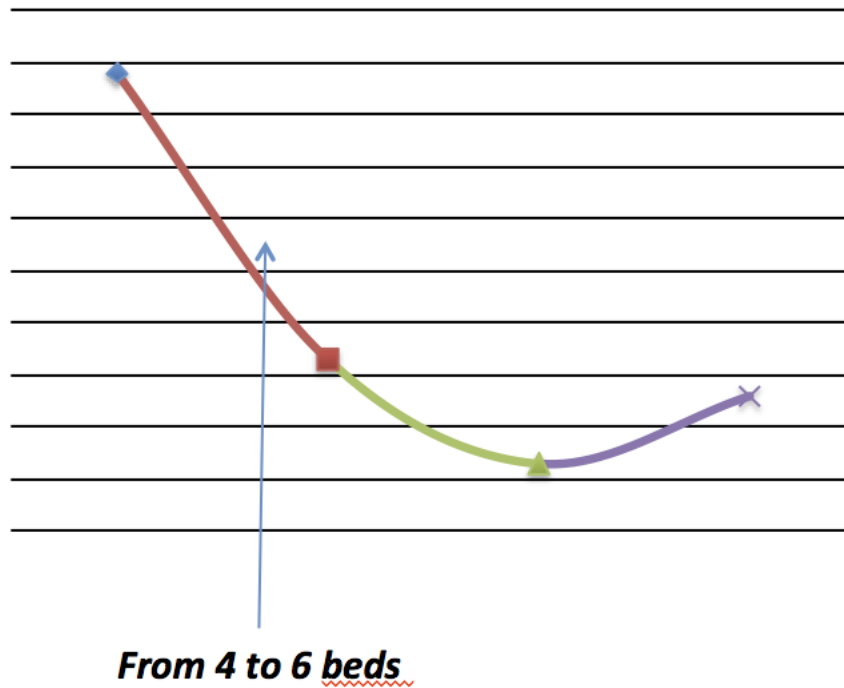
Intensive Care Unit Prato hospital (Dr. G. Consales)





# Preliminary results only for one unit

Terapia Intensiva Oncologica, DAI Anestesia e Terapia Intensiva, AOUC



<b>Patient safety score 2014</b>	
I quarter	0.48
II quarter	-0.07
III quarter	-0.27
IV quarter	-0.14

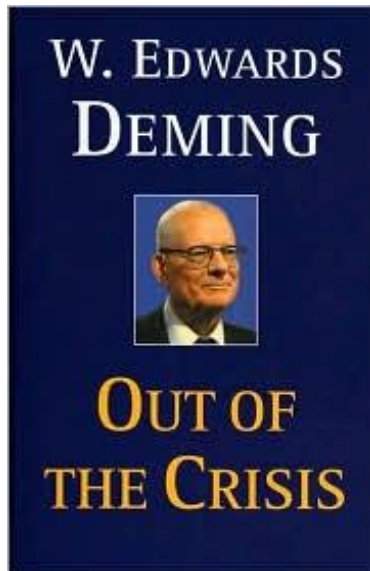
## Strenght

- Reaserch based score
- Simple to calculate
- Real time results
- Score integrate quality and quantity variables
- Direct and indirect costs evaluation

## Weakness

- Few available data
- Long term evaluation (variability in the life span of health care organizations)

Thank you for your attention



In God we trust, all others must  
bring data

Edward Deming